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The Deputy Director of Central Intelligence

Washington, D. C. 20505

82-5289 jh

15 June 1982

NOTE FOR: 

A1:

Attached are the basic responsibilities of the Director, IC Staff. The Director has suggested that a 2-star would be about right. If the Services are willing to provide a 3-star I think we would take it and run.

John Stein has also given me a statement of a job description for an officer to be assigned to the DDO and help broker the DDO's account to and from the Pentagon. I would suggest that an O6 is about right.



John N. McMahon

Attachments

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OFFICE OF THE DIRECTOR, INTELLIGENCE COMMUNITY STAFF

Mission

The Office of the Director, Intelligence Community Staff (D/ICS) assures complete and continuing support and assistance to the Director of Central Intelligence (DCI) and Deputy Director of Central Intelligence (DDCI) in the discharge of their Intelligence Community responsibilities.

Functions

- o Direct the activities of the Intelligence Community Staff.
- o Supervise Community planning, development of the consolidated National Foreign Intelligence Program and budget, assessment of Community systems, and evaluation of Community performance.
- o Supervise coordination within and across Community collection disciplines.
- o Supervise support to the DCI as Chairman, NFIB; Chairman, NFIC; and through the DDCI, on Community activities undertaken by selected DCI committees.
- o Provide support to the DCI and DDCI for Senior Interdepartmental Groups and Interdepartmental Groups when they meet on intelligence policy issues.

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FOR DDCI:

The job description in brief would be:

a. To provide direct access to the non-intelligence components of the military;

b. To add new life to military tasking of the Directorate, thereby causing our collection activities to be more responsive to the military;

c. To enhance the better division of labor between the Directorate and military collection;

d. To enhance DDO support to contingency operations and possible deployments of the DOD;

e. To enhance the use by DIA, Army ACSI, the DDO, etc., in more effective use of the non-intelligence components of DOD;

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The check marks in the attached indicate the qualities we think would be most helpful.

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SUBJECT: Improving Liaison Between the Military and the Directorate of Operations

- The assignment of a senior U.S. Army Officer to the DO could go a long way towards improving relationships with the military.
- The principal shortcomings of the current relationships derive from the fact that our intelligence-related contacts with the military are limited mostly to the intelligence components of DoD.
- These contacts need to be balanced by direct, unimpeded access to the nonintelligence components of the military, especially the JCS, the Army Operations Staff, International Security Affairs (ISA), International Programs and Technology, the Defense agencies, contingency forces, Bureau of Political-Military Affairs (State), etc.
- Direct contact between the DO and the nonintelligence components of the military would add an important new dimension and some life to the military's tasking of the DO. The collection activities of the DO would become more responsive to the needs of the military and dissemination arrangements would be improved.
- The role of espionage and other forms of HUMINT as a source of military and strategic intelligence would be enhanced. A better division of labor between DO and military collection could be reached.
- The groundwork could be laid for the field and Hqs intelligence relationships with the military that would be needed to support contingency operations and deployments of DoD.
- The nonintelligence components could be mobilized more effectively to share their access to intelligence with DIA, Army ACSI, INSCOM, etc. so that the scope of espionage and other forms of clandestine collection can be further refined. The DO and the nonintelligence components of the military need to become more actively engaged in this process. DIA, INSCOM, etc. cannot exploit this access without help.
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- ✓ - An Army Officer is preferred because the Army is the DO's principal military customer and is in the best position to provide operational support to CIA. Furthermore, Army Officers hold many of the key jobs in the JCS, Defense agencies and contingency forces. Our relationships with Air Force and Navy

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intelligence satisfy most of needs for direct access to the command elements of these two services.

- ✓ - The assignee should have a background in operations, command and staff work rather than intelligence. A graduate of the NWC or Army War College is preferred. An Army intelligence officer would be handicapped by many of the same attitudinal, institutional and other problems that have contributed to the relative isolation of military intelligence from the mainstream of DoD and the military.
- ✓ - The individual selected should be one of the Army's rising stars. A mid-career Jack Vessey, Dick Stilwell, Jack Singlaub, etc. all of whose careers in Army operations and command benefited from earlier, close association with CIA. The idea is to remove more of the barriers between the DO and the mainstream of the military.
- ✓ - The assignee should be someone who is taken seriously by the nonintelligence components of the military. Preferably, his next military assignment will be a choice one and identified before he comes to CIA.
- ✓ - It would not be necessary to involve the assignee in the time-consuming routine of coordinating individual clandestine intelligence operations of the military but he should participate in the policy aspects of coordination and foreign military liaison.

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